UNITED STATES BANKRUPTCY COURT

THE DISTRICT OF DELAWARE

In Re. Closeout Distribution, LLC	§ Case No. 24-11978
Debtor(s)	 \$ Lead Case No. <u>24-11967</u> \$
Monthly Operating Report	Chapter 11
Reporting Period Ended: 03/01/2025	Petition Date: 09/09/2024
Months Pending: 6	Industry Classification: 4 5 5 2
	,
Reporting Method: Accrual Basis •	Cash Basis
Debtor's Full-Time Employees (current):	23
Debtor's Full-Time Employees (as of date of order for relief):	411
Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be proved to the summary and detail of the statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reduced to the same and the terms of the same attached): Check all that are attached): Representation (check al	e assets, liabilities and equity (net worth) or deficit porting period
/s/ Sophie Rogers Churchill Signature of Responsible Party 03/31/2025 Date	Sophie Rogers Churchill Printed Name of Responsible Party 1201 North Market Street, P.O. Box 1347, Wilmington, DE 19899-1347

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. \S 1320.4(a)(2) applies.

Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$5,000	
b.	Total receipts (net of transfers between accounts)	\$0	\$162,885
c.	Total disbursements (net of transfers between accounts)	\$68,712	\$80,216,717
d.	Cash balance end of month (a+b-c)	\$-63,712	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$68,712	\$80,216,717
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book • Market Other (attach explanation))	\$0	
d	Total current assets	\$161,766,717	
e.	Total assets	\$161,774,407	
f.	Postpetition payables (excluding taxes)	\$72,832,975	
	Postpetition payables past due (excluding taxes)	\$0	
g. h.	Postpetition taxes payable	\$64,244	
	Postpetition taxes payable Postpetition taxes past due	\$0	
i.	•	· ·	
J.	Total postpetition debt (f+h)	\$72,897,220	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$159,717,056	
n.	Total liabilities (debt) (j+k+l+m)	\$232,614,275	
о.	Ending equity/net worth (e-n)	\$-70,839,868	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary		
	course of business	0.2	02
b.	Total payments to third parties incident to assets being sold/transferred		\$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0 \$0	\$0 \$0
b. с.	1 7		
c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0	\$0 \$0
c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations)	\$0	\$0
c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0	\$0 \$0
c. Pa	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	\$0 \$0 Current Month	\$0 \$0
c. Pa (No	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances)	\$0 \$0 Current Month	\$0 \$0
Pa (No. a. b.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable)	\$0 \$0 Current Month \$0 \$0	\$0 \$0
c. Pa (No. a. b. c.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b)	\$0 \$0 Current Month \$0 \$0 \$0	\$0 \$0
c. Pa (Note the content of the conte	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses	\$0 \$0 Current Month \$0 \$0 \$0 \$80,239,140	\$0 \$0
c. Pa (No a. b. c. d.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) transferred outside the ordinary course of business (a-b) order transferred outside the ordinary course of business (a-b) transferred outside the ordinary course of business (a-b) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses	\$0 \$0 Current Month \$0 \$0 \$0 \$0 \$80,239,140 \$0	\$0 \$0
c. Pa (N) a. b. c. d. e. f.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses	\$0 \$0 \$0 Current Month \$0 \$0 \$80,239,140 \$0 \$0	\$0 \$0
c. Pa (N) a. b. c. d. e. f.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b)	\$0 \$0 Current Month \$0 \$0 \$0 \$80,239,140 \$0 \$0 \$886	\$0 \$0
c. Pa (N) a. b. c. d. e. f. g.	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) rt 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest	\$0 \$0 \$0 \$0 \$0 \$0 \$80,239,140 \$0 \$886 \$0	\$0 \$0

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			Approved Current Month	Cumulative	Month	Cumulativ
Debtor's professional fees & expenses (bankruptcy) Aggregate Total						
Itemized Breakdown by Firm						
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Debtor's Name Closeout Distribution, LLC Case No. 24-11978 lxxix lxxx lxxxi lxxxii lxxxii lxxxiv lxxxv lxxxv: lxxxv lxxxv lxxxix хc xci xcii xciii xciv xcv xcvi xcvii xcviii xcix c ci Paid Current Paid Approved Approved Current Month Cumulative Month Cumulative b. Debtor's professional fees & expenses (nonbankruptcy) Aggregate Total Itemized Breakdown by Firm Firm Name Role ii iii iv vi vii viii ix X хi xii xiii

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xv	vi			
хv	vii			
хv	viii			
xi	X			
XX	X			
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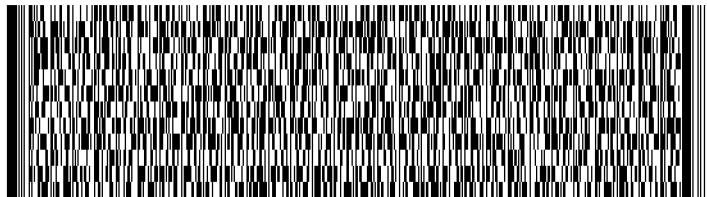
Debtor's Name		Closeout Distribution, LLC		Case No. 24-11978			
	xcix						
	С						
c.	All professional fees and expenses (debtor & committees)			\$0	\$0	\$0	\$0

Pa	rt 6: Postpetition Taxes	S	Cur	rent Month	Cumulative
a.	Postpetition income tax	ses accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income tax	ses paid (local, state, and federal)	-	\$0	\$0
c.	Postpetition employer j	payroll taxes accrued		\$0	\$0
d.	Postpetition employer p	payroll taxes paid		\$0	\$0
e.	Postpetition property ta	axes paid		\$0	\$0
f.	Postpetition other taxes	s accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes	s paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire - Du	uring this reporting period:			
a.	Were any payments ma	de on prepetition debt? (if yes, see Instructions)	Yes (No 💿	
b.	• • •	de outside the ordinary course of business? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments ma	de to or on behalf of insiders?	Yes 🔿	No 💿	
d.	Are you current on post	tpetition tax return filings?	Yes •	No 🔘	
e.	Are you current on post	tpetition estimated tax payments?	Yes •	No 🔘	
f.	Were all trust fund taxe	es remitted on a current basis?	Yes •	No 🔘	
g.	Was there any postpetit (if yes, see Instructions)	cion borrowing, other than trade credit?	Yes •	No 🔿	
h.	Were all payments mad the court?	le to or on behalf of professionals approved by	Yes 🔿	No N/A •	
i.	Do you have:	Worker's compensation insurance?	Yes •	No 🔿	
		If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
	(Casualty/property insurance?	Yes •	No 🔘	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	(General liability insurance?	Yes 💿	No 🔘	
		If yes, are your premiums current?	Yes •	No () N/A () (if no, see Instructions)
j.	Has a plan of reorganiz	ation been filed with the court?	Yes 🔿	No 💿	
k.	Has a disclosure statem	ent been filed with the court?	Yes 🔿	No 💿	
1.	Are you current with queset forth under 28 U.S	narterly U.S. Trustee fees as .C. § 1930?	Yes •	No 🔿	

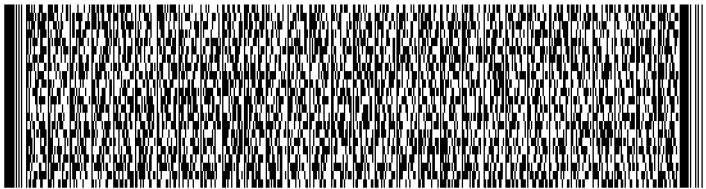
Case 24-11967-JKS Doc 2450 Filed 03/31/25 Page 9 of 12 Debtor's Name Closeout Distribution, LLC Case No. 24-11978 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. \$0 Gross income from all other sources c. Total income in the reporting period (a+b+c)\$0 d. \$0 Payroll deductions e. \$0 f. Self-employment related expenses Living expenses \$0 g. All other expenses \$0 h. \$0 Total expenses in the reporting period (e+f+g+h) i. \$0 Difference between total income and total expenses (d-i) j. \$0 List the total amount of all postpetition debts that are past due k. Yes (No (1. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes O No O N/A • If yes, have you made all Domestic Support Obligation payments? **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http:// www.justice.gov/ust/eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

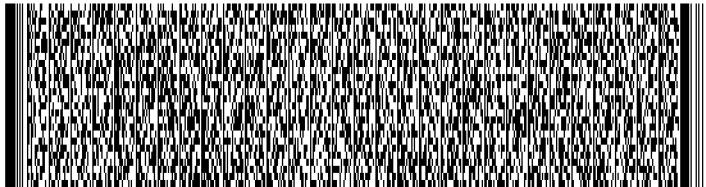
/s/ Jonathan Ramsden	Jonathan Ramsden		
Signature of Responsible Party	Printed Name of Responsible Party		
EVP, Chief Financial and Administrative Officer	03/31/2025		
Title	Date		



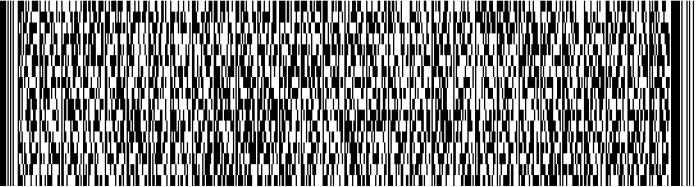
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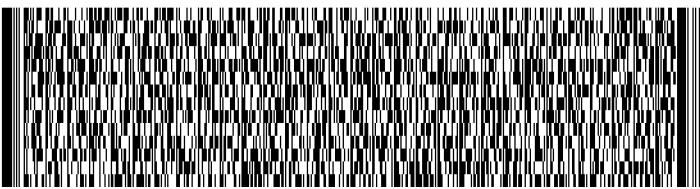
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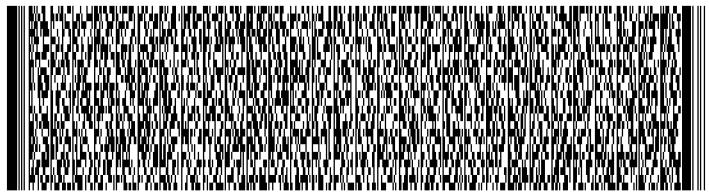


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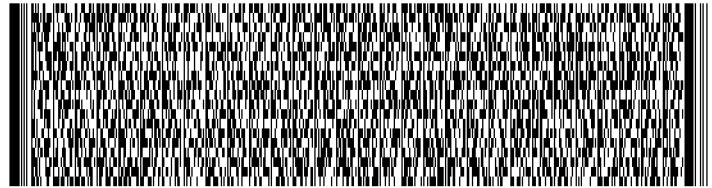
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NonBankruptcy1to50

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